



Board of Governors of the Guildhall School of Music and Drama

Date: MONDAY, 23 NOVEMBER 2020

Time: 1.45 pm

Venue: VITUAL STREAMED LIVE VIA YOU TUBE: <https://youtu.be/zdn7APs2QIU>

Members:

Vivienne Littlechild (Chairman)	Jeremy Mayhew
Graham Packham (Deputy Chairman)	The Rt Hon.the Lord Mayor, Alderman William Russell
George Abrahams	Andy Taylor
Randall Anderson	Lynne Williams
Munsur Ali	Neil Greenwood (Co-optee)
Deputy David Bradshaw	Paula Haynes (Co-optee)
Natasha Bucknor (Co-optee)	Harry Plant
John Chapman	Deputy Wendy Hyde (Ex-Officio Member)
Geoffrey Crossick (Co-optee)	Deputy Tom Sleigh (Ex-Officio Member)
Maria Delgado (Co-optee)	
Marianne Fredericks	
Shreela Ghosh	
Steven Gietzen	
Ann Holmes	

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Accessing the virtual public meeting

Members of the public can observe this virtual public meeting at the above link. This meeting will be a virtual meeting and therefore will not take place in a physical location following regulations made under Section 78 of the Coronavirus Act 2020. A recording of the public meeting will be available via the above link following the end of the public meeting for up to one municipal year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

John Barradell
Town Clerk and Chief Executive

AGENDA

Certain matters for information have been marked * and will be taken without discussion, unless the Committee Clerk has been informed that a Member has questions or comments prior to the start of the meeting.

Certain non-contentious matters for decision have been marked + with recommendations to be agreed without discussion, unless the Committee Clerk has been informed that a Member has questions or comments prior to the start of the meeting.

Part 1 - Public Agenda

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **PUBLIC MINUTES +**
To agree the public minutes and summary of the meeting held on 21 September 2020.

For Decision
(Pages 1 - 8)
4. **PUBLIC MINUTES OF RECENT COMMITTEE MEETINGS: ***
To receive the public minutes of recent Committee meetings.

For Information

 - a) Remuneration and Nominations Committee held on 2nd November 2020
(Pages 9 - 12)
 - b) Governance and Effectiveness Committee held on 6th November 2020 (TO FOLLOW)
 - c) Finance and Resources Committee held on 10th November 2020 (TO FOLLOW)
 - d) Audit and Risk Management Committee held on 11 November 2020 (TO FOLLOW)
5. **REVISED TERMS OF REFERENCE OF THE AUDIT AND RISK MANAGEMENT COMMITTEE (TO FOLLOW)**
Report of the Town Clerk and Chairman of the Audit and Risk Management Committee to be heard.

For Decision
6. **PRINCIPAL'S PUBLIC REPORT 2020**
Report of the Principal, Guildhall School of Music and Drama.

For Information
(Pages 13 – 44)
7. **INTERNAL AUDIT ANNUAL REPORT AND OPINION ***
Report of Head of Audit and Risk Management.

For Information
(Pages 45 - 58)

8. **ACADEMIC BOARD ANNUAL REPORT 2019/20**
Report of the Principal, Guildhall School of Music and Drama.
For Information
(Pages 59 - 90)
9. **AMENDMENTS TO THE STUDENTS' UNION CONSTITUTION**
Report of the Student Union President.
For Decision
(Pages 91 - 92)
10. **REMUNERATION ANNUAL REPORT +**
Report of the Principal, Guildhall School of Music and Drama.
For Decision
(Pages 93 - 116)
11. **DATES OF FUTURE MEETINGS OF THE BOARD OF GOVERNORS AND ITS SUB COMMITTEES ***
For Information
(Pages 117 - 118)
12. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
13. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
14. **EXCLUSION OF THE PUBLIC**
MOTION - That under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in Part I of Schedule 12A of the Local Government Act.

Part 2 - Non-Public Agenda

15. **NON-PUBLIC MINUTES +**
To agree the non-public minutes of the meeting held on 21st September 2020.
For Decision
(Pages 119 - 124)
16. **NON-PUBLIC MINUTES OF RECENT COMMITTEE MEETINGS: ***
To receive the non-public minutes of recent Committee meetings.
For Information
- a) Governance and Effectiveness Committee held on 6th November 2020 (TO FOLLOW)
 - b) Finance and Resources Committee held on 10th November 2020 (TO FOLLOW)
 - c) Audit and Risk Management Committee held on 11th November 2020 (TO FOLLOW)

17. **GENERAL REPORT OF THE PRINCIPAL NOVEMBER 2020**
Report of the Principal, Guildhall School of Music and Drama.
For Information
(Pages 125 - 136)
18. **BUSINESS RECOVERY PLAN - OUTLINE STRATEGY**
Report of the Principal, Guildhall School of Music and Drama.
For Decision
(Pages 137 - 140)
19. **UPDATE ON THE MEDIUM-TERM FINANCIAL PLAN**
Report of the Principal, Guildhall School of Music and Drama.
For Decision
(Pages 141 - 146)
20. **GUILDHALL SCHOOL OF MUSIC AND DRAMA BUDGET 2021/22**
Report of the Principal, Guildhall School of Music and Drama.
For Decision
(Pages 147 - 154)
21. **UPDATED RESEARCH STRATEGY**
Report of the Principal, Guildhall School of Music and Drama.
For Decision
(Pages 155 - 166)
22. **CULTURE MILE UPDATE ***
This item is a large file and has been circulated separately.
For Information
23. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
24. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE BOARD AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**